

14 June 1988

Judge:

Opposite is the June 1988 issue of SIGNAL Magazine which contains your statement "The Challenges of Change" on page 67. Gen. John Wickham, President of AFCEA International, forwarded the copy to you with his "warmest personal regards."

Also included in the package was a form for the assignment of copyright for your signature. Since this statement was prepared as part of your official duties, please check the first paragraph and sign and date the form. A second copy is included for our records.

Bill Baker

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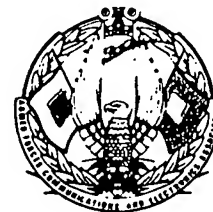
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June 3, 1988

The Honorable William Webster  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Bill:

Enclosed is a copy of the June 1988 issue of SIGNAL Magazine which contains your statement "The Challenge of Change."

It was a privilege for the Armed Forces Communications and Electronics Association to feature your article. The readers of SIGNAL in the United States as well as in many Free World countries where we have chapters will find your thoughtful remarks professionally valuable.

*Warmest personal regards*

Most Sincerely,

*[Signature]*  
John A. Wickham, Jr.  
General, USA (Ret.)  
President, AFCEA International

JAW:pag  
Enclosure

## The Challenges of Change



*William Webster  
Director  
Central Intelligence Agency*

A KEY PART OF MY RESPONSIBILITY to advise the President and the National Security Council on national foreign intelligence is ensuring early warning of developments that could place U.S. interests at risk. As the President's National Security Strategy points out, warning is essential if the United States is to respond quickly and effectively to threats before they become unmanageable.

A vital part of that effort is command, control, communications and intelligence (C<sup>3</sup>I). It is crucial to have a robust intelligence and intelligence communications infrastructure to provide national, departmental and tactical intelligence in forms that are useful for all the participants.

As we look ahead, we must adjust to a changing

intelligence collection environment and to rapid technological innovation—changes that will continue to challenge both intelligence and communications systems. We will need to address a range of developments, including the growing importance of mobile strategic weapons, the diffusion of power, the demands of arms control treaty monitoring and the problems of terrorism and narcotics. The pressure to meet these needs—along with pressures to shorten the time between collection and dissemination—is sure to strain current intelligence capabilities, which already face budget constraints.

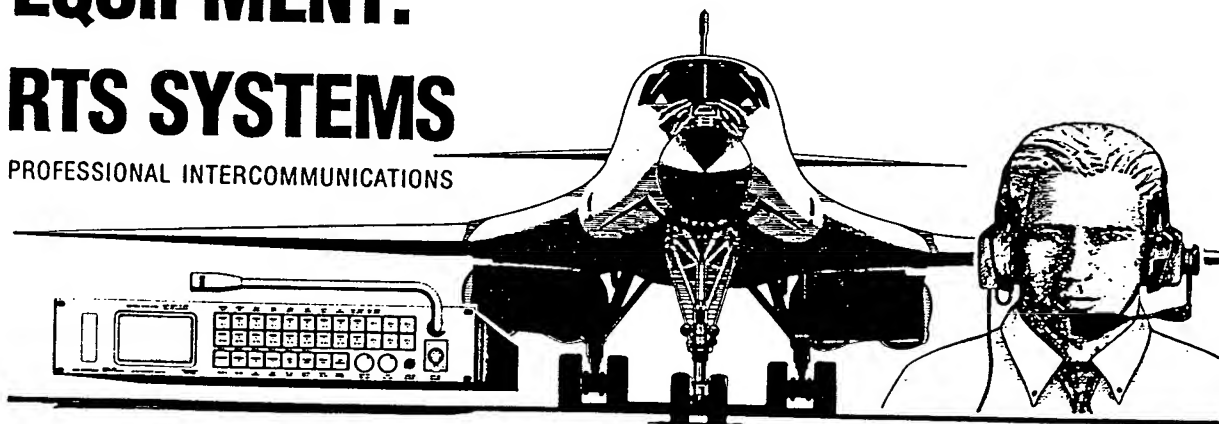
Over the next decade, we will need to collect a greater volume of data and disseminate more key national intelligence to military theater commanders. Compatible, state-of-the-art communications and information handling systems will be needed for both the intelligence community and the operational commands we support. We are working to improve our ability to communicate securely during crisis situations, and we are building a policy that will balance operational requirements with security objectives. We will be seeking to reduce the vulnerability of technical intelligence systems to penetration or exploitation by hostile intelligence services. We also will be applying more consistent evaluation standards to ensure security of automated information systems and networks.

We have some major challenges before us—challenges facing both government and industry—and our best chance of success will come from the recognition that our joint efforts are the key to success.

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*James P. Coyne*  
Col. James P. Coyne, USAF (Ret.), Executive Editor, SIGNAL

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